SLET COMMISSION, ASSAM (N. E. Region)



SYLLABUS

MANAGEMENT

SUBJECT CODE - 22

North Jalukbari GUWAHATI - 781 014

SYLLABUS MANAGEMENT

Note:

There are Two Papers for each of the subject. Paper-I on Teaching and Research aptitude, Paper -II based on the Syllabus of concerned subjects. Details are furnished below:

PAPER-I

Subject: General Paper on Teaching & Research Aptitude

The test is intended to assess the teaching/research aptitude of the candidate. They are supposed to possess and exhibit cognitive abilities like comprehension, analysis, evaluation, understanding the structure of arguments, evaluating and distinguishing deductive and inductive reasoning, weighing the evidence with special reference to analogical arguments and inductive generalization, evaluating, classification and definition, avoiding logical inconsistency arising out of failure to see logical relevance due to ambiguity and vagueness in language. The candidates are also supposed to have a general acquaintance with the nature of a concept, meaning and criteria of truth, and the source of knowledge.

There will be 50 questions for Paper-I, There is a prescribed syllabus for Paper-I

1. The Test will be conducted in objective mode. The Test will consist of two Papers. All the two Papers will consists of only objective type questions and will be held on the day of Test in two separate sessions as under:

Session	Paper	Number of Questions	Marks	Duration
First	I	50 questions	50 % 2 = 100	1 Hours
Second	II	100 questions	100 % 2 = 200	2 Hours

- 2. Candidates who appear in two Papers and secure at least 40 % aggregate marks for candidates belonging to General category and atleast 35 % aggregate marks for candidates belonging to reserved categories will; be declared qualifies for Eligibility for Assistant Professor by following the reservation policy of the State Government.
- 3. The syllabus for Paper-I and Paper-II will remain the same

MANAGEMENT

Unit -I

Management – Concept, Process, Theories and Approaches, Management Roles and Skills

Functions – Planning, Organizing, Staffing, Coordinating and Controlling.

Communication – Types, Process and Barriers.

Decision Making - Concept, Process, Techniques and Tools

Organisation Structure and Design – Types, Authority, Responsibility, Centralisation, Decentralisation and Span of Control

Managerial Economics - Concept & Importance

Demand analysis – Utility Analysis, Indifference Curve, Elasticity & Forecasting

Market Structures – Market Classification & Price Determination

National Income - Concept, Types and Measurement

Inflation - Concept, Types and Measurement

Business Ethics & CSR

Ethical Issues & Dilemma

Corporate Governance

Value Based Organisation

Unit –II

Organisational Behaviour - Significance & Theories

Individual Behaviour – Personality, Perception, Values, Attitude, Learning and Motivation

Group Behaviour – Team Building, Leadership, Group Dynamics Interpersonal Behaviour & Transactional Analysis Organizational Culture & Climate

Work Force Diversity & Cross Culture Organisational Behaviour

(2)

Emotions and Stress Management

Organisational Justice and Whistle Blowing

Human Resource Management – Concept, Perspectives, Influences and Recent Trends

Human Resource Planning, Recruitment and Selection, Induction, Training and Development

Job Analysis, Job Evaluation and Compensation Management

Unit-III

Strategic Role of Human Resource Management

Competency Mapping & Balanced Scoreboard

Career Planning and Development

Performance Management and Appraisal

Organization Development, Change & OD Interventions

Talent Management & Skill Development

Employee Engagement & Work Life Balance

Industrial Relations: Disputes & Grievance Management, Labour Welfare and Social Security

Trade Union & Collective Bargaining

International Human Resource Management – HR Challenge of International Business

Green HRM

Unit-IV

Accounting Principles and Standards, Preparation of Financial Statements

Financial Statement Analysis - Ratio Analysis, Funds Flow and Cash Flow Analysis, DuPont Analysis

Preparation of Cost Sheet, Marginal Costing, Cost Volume Profit Analysis

Standard Costing & Variance Analysis

Financial Management, Concept & Functions

Capital Structure - Theories, Cost of Capital, Sources and Finance

Budgeting and Budgetary Control, Types and Process, Zero base Budgeting

Leverages - Operating, Financial and Combined Leverages, EBIT-**EPS**

Analysis, Financial Breakeven Point & Indifference Level.

Unit-V

Value & Returns – Time Preference for Money, Valuation of Bonds and Shares, Risk and Returns:

Capital Budgeting - Nature of Investment, Evaluation, Comparison of Methods; Risk and Uncertainly Analysis

Dividend - Theories and Determination

Mergers and Acquisition - Corporate Restructuring, Value Creation, Merger Negotiations, Leveraged Buyouts, Takeover

Portfolio Management - CAPM, APT

Derivatives – Options, Option Payoffs, Option Pricing, Forward Contracts & Future Contracts

Working Capital Management - Determinants, Cash, Inventory, Receivables and Payables Management, Factoring

International Financial Management, Foreign exchange market

Unit-VI

Strategic Management - Concept, Process, Decision & Types

Strategic Analysis - External Analysis, PEST, Porter's Approach to industry analysis, Internal Analysis - Resource Based Approach, Value Chain Analysis

(4)

Strategy Formulation – SWOT Analysis, Corporate Strategy – Growth, Stability, Retrenchment, Integration and Diversification, Business Portfolio Analysis -BCG, GE Business Model, Ansoff's Product Market Growth Matrix

Strategy Implementation - Challenges of Change, Developing Programs Mckinsey 7s Framework

Marketing - Concept, Orientation, Trends and Tasks, Customer Value and Satisfaction

Market Segmentation, Positioning and Targeting

Product and Pricing Decision – Product Mix, Product Life Cycle, New Product development, Pricing – Types and Strategies

Place and promotion decision - Marketing channels and value networks, VMS, IMC, Advertising and Sales promotion

Unit-VII

Syllabus/Management

Consumer and Industrial Buying Behaviour: Theories and Models of Consumer Behaviour

Brand Management – Role of Brands, Brand Equity, Equity Models, Developing a Branding Strategy; Brand Name Decisions, Brand Extensions and Loyalty

Logistics and Supply Chain Management, Drivers, Value creation, Supply Chain Design, Designing and Managing Sales Force, Personal Selling

Service Marketing - Managing Service Quality and Brands, Marketing Strategies of Service Firms

Customer Relationship Marketing – Relationship Building, Strategies, Values and Process

Retail Marketing – Recent Trends in India, Types of Retail Outlets.

Emerging Trends in Marketing-Conceptof e-Marketing, Direct Marketing, Digital Marketing and Green Marketing

(5)

International Marketing-Entry Mode Decisions, Planning Marketing Mix for International Markets

Unit-VIII

Statistics for Management: Concept, Measures Of Central Tendency and Dispersion, Probability Distribution - Binominal, Poison, Normal and Exponential

Data Collection & Questionnaire Design

Sampling – Concept, Process and Techniques

Hypothesis Testing – Procedure; T, Z, F, Chi-square tests

Correlation and Regression Analysis

Operations Management – Role and Scope

Facility Location and Layout - Site Selection and Analysis, Layout -Design and Process

Enterprise Resource Planning – ERP Modules, ERP implementation

Scheduling; Loading, Sequencing and Monitoring

Quality Management and Statistical Quality Control, Quality Circles, Total Quality Management – KAIZEN, Benchmarking, Six Sigma; ISO 9000 Series Standards

Operation Research - Transportation, Queuing Decision Theory, PERT / CPM

Unit-IX

International Business - Managing Business in Globalization Era; Theories of International Trade; Balance of payment

Foreign Direct Investment – Benefits and Costs

Multilateral regulation of Trade and Investment under WTO

International Trade Procedures and Documentation; EXIM Policies

Role of International Financial Institutions – IMF and World Bank

Information Technology-Use of Computers in Management Applications; MIS, DSS

Artificial Intelligence and Big Data

Syllabus/Management

Data Warehousing, Data Mining and Knowledge Management-Concepts

Managing Technological Change

Unit -X

Entrepreneurship Development-Concept, Types, Theories and Process, Developing Entrepreneurial Competencies

Intrapreneurship – Concept and Process

Women Entrepreneurship and Rural Entrepreneurship

Innovations in Business - Types of Innovations, Creating and Identifying Opportunities, Screening of Business Ideas

Business Plan and Feasibility Analysis - Concept and Process of Technical, Market and Financial Analysis

Micro and Small Scale Industries in India; Role of Government in Promoting SSI

Sickness in Small Industries – Reasons and Rehabilitation

Institutional Finance to Small Industries – Financial Institutions, Commercial Banks, Cooperative Banks, Micro Finance